DYNAMIC PRICING SYSTEM

The dynamic pricing system is a multifactor pricing tool that combines most approaches previously used as marketing promotion tools: pricing depending on seat/berth category (upper or lower berth), day of the week, booking window², etc. Unlike static marketing promotions which offer the rates set in advance for an extended period of time, the dynamic pricing system implies flexible ticketing reflecting internal dynamics and various external trends as at the sale date.

The system covers the entire commercial segment of FPC's domestic services, in particular, the deregulated segment of trains outside socially necessary train services.

The system helps identify the balance between the demand for, and cost of, services, ultimately driving the demand for rail services.

In 2018, approximately 72% of tickets covered by dynamic pricing were sold at prices below or comparable to basic fares (fares that would have been applied without dynamic pricing).

To reinforce its positions in the passenger services market, FPC has been running various marketing promotions to stimulate consumer demand in both the deregulated and regulated segments, and boost the Company's revenue.

MARKETING PROMOTIONS AND THEIR RESULTS

An attractive price offer has always been a powerful tool to win more passengers for railway services.

The Company's Marketing Policy puts a special focus on retaining existing and acquiring new customers. We developed and successfully implemented a set of marketing initiatives aimed to boost passenger traffic. We estimated that in 2018 the flexible pricing policy and marketing initiatives increased the flow of passengers to FPC's deregulated segment by approximately 7.8%.

In 2018, 15 global marketing initiatives were delivered in the deregulated segment. In addition to the discounts offered for some destinations and seat categories (upper berths), we also offered special fares for certain passenger categories:

- Travel First Class: special fares for first-class sleeping carriages (approximately 122 trains).
- A 50% discount for upper berths in second-class sleeping carriages during the February and March holidays.
- A 50% discount for travelling in second-class sleeping carriages for children aged from 10 to 17 during the spring and autumn holidays and before summer school holidays.
- Free travel for Great Patriotic War (WWII) veterans, including disabled veterans, between 1 May and 31 May.
- Hero City: special fares for second-class sleeping carriages and carriages with seats in higher-speed trains (a separate list of trains departing between 7 May and 12 May).
- A 60% discount for upper berths in second-class sleeping carriages in certain trains departing from the Black Sea coast between 27 May and 14 June.

- A 30% discount for second-class sleeping carriages during the 2018 FIFA World Cup (a separate list of trains).
- Indian Summer: special fares

 (RUB 1 = 1 km) for trains to the Black
 Sea coast departing between 1 October and 21 December, when booked 90 to 30 days before departure.
- The Day of Older Persons: on 29–30 September and 1 October, passengers aged over 60 were entitled to a 50% discount for second-class sleeping carriages in trains departing between 1 October and 31 October.
- New Year Night: a 50% discount for upper berths in second-class sleeping carriages in trains departing on 31 December 2018 (a separate list of trains).
- A 2%-10% discount, valid throughout the year, for second-class sleeping carriages not equipped with environmentally friendly toilet facilities and air conditioning units.

In the regulated segment, we delivered 11 global marketing initiatives grouped by the following periods:

 A 40% discount for side upper berths and upper berths at the end of third-class open sleeping carriages of trains departing between 10 January and 27 April (excluding the February and March holidays).

In addition, in 2018 we delivered

>2,000

one-time

marketing initiatives

A total of

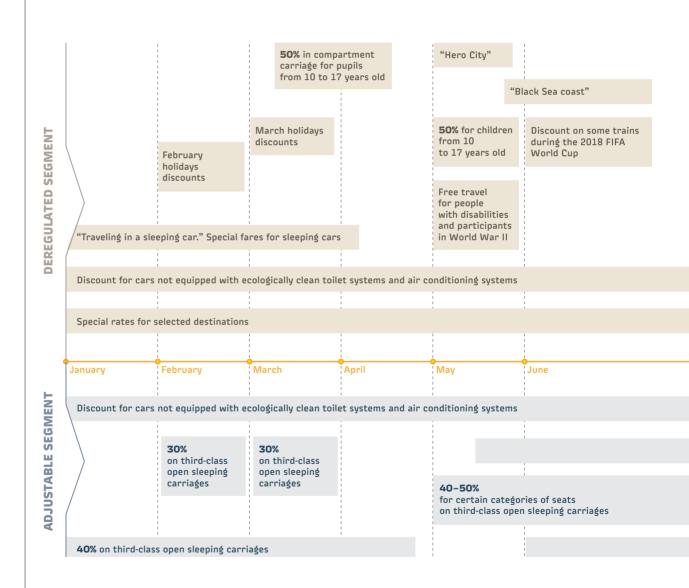
million passengers

benefited from our special offers

- A 30% discount for upper berths and lower berths at the end of thirdclass open sleeping carriages during the February and March holidays.
- A 50% discount for children aged from 10 to 17 during summer holidays (between 1 June and 31 August, excluding trains numbered 701 to 788).
- Indian Summer: for certain trains (over 60 trains) departing between 1 October and 21 December we offered a 40% discount for upper and lower side berths when booked 30 or more days before departure.

SPECIAL RATES FOR MARKETING IN 2018

- A 40% discount for upper berths at the end of third-class open sleeping carriages and upper side berths between 1 October and 21 December.
- New Year Night: a 50% discount for upper berths in third-class carriages departing on 31 December 2018 (some trains).



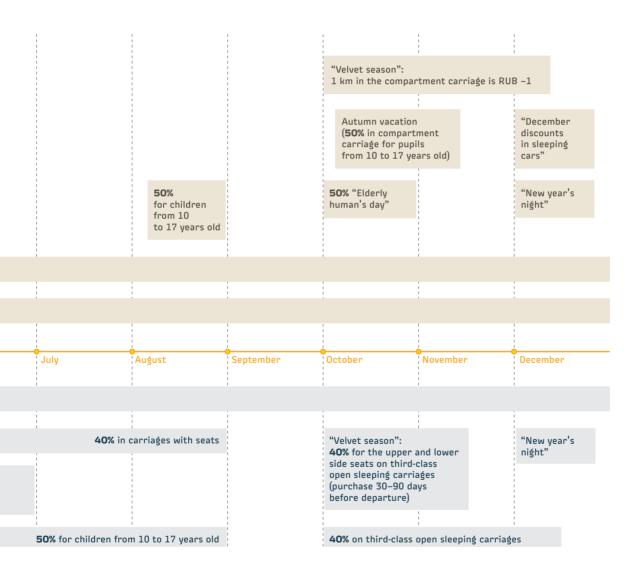
Company Profile

Development Strategy

Performance Overview

Corporate Governance

Sustainable Development Over nine million passengers were estimated to have benefited from special offers in the regulated segment.



International services

15-55% between Russia and Kyrgyzstan,

Kazakhstan

booking, families, groups (including small groups), children (50% discounts), round trips, senior passengers, etc.

We made over 23 offers for international services in 2018 with discounts ranging from 5% to 70%. These discounts specifically applied to early

SPECIAL FARES, DISCOUNTS AND MARKETING PROMOTIONS FOR INTERNATIONAL SERVICES IN 2018

SPECIAL FARES/DISCOUNTS FOR TICKETS TO WEST EUROPEAN	COUNTRIES	DISCOUNTS FOR TICKETS TO POLAND	DISCOUNTS FOR TICKETS TO FINLAND	DISCOUNTS/LOWER FARE FOR TICKETS TO ASIAN COUNTRIES (CHINA, NORT KOREA, MONGOLIA)
Family (compartment booked by two passengers)	Children under 12	Children under 12	Children aged from 6 to 17	Children aged from 4 to 12
Adult Senior and Junior (for passengers aged over 60 and between 12 and 26)	Group of six or more adults	Group of six or more adults	Group of six or more adults	Round trip
Senior Single and Junior Single (whole compartment booked by a passenger aged over 60 or between 12 and 26)	Children's Group (double discount for children travelling in a group)		Plan Early! (from 1 January to 8 December, and from 9 December to 20 January)	Lower fares for trains running between Russia and Mongolia
Family (compartment booked by two passengers)	Bookinģ 60-45 days before departure			Lower fares for trains running through Russia and North Korea, and FPC' third-class open sleeping carriages
Voyaģe (small ģroups from two to five people)	1st and 2nd classes			
F estive Seven days before or after birthday)			Discounts	
Wedding			Special/low	er fares
(newly wedded couples, valid			- · ·	iscounts and promotions
Wedding (newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w In the message with the countries-part 1	ithin the two-way c	cooperation	Special fares, d	iscounts and promotions
(newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w n the message with the countries-pa	vithin the two-way c rticipants MGMT fo	At the realise of the	Special fares, d are valid throu e same time edemption e whole compartment (coupe, sleeping	iscounts and promotions ghout the year 4 At the same time registration of travel cards documents «there»
(newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w to the message with the countries-par the message with the countries-par to the sale 10 to 58%	2 In dependence from location sea (reserved seat) R of Moldova – 709 Belarusian Railw Between	ats tailway ays - 10% tooperation 3 At the ther of th 25% carri Betw	Special fares, d are valid throu e same time edemption e whole compartment (coupe, sleeping age)	4 At the same time registration of travel cards documents «there» and back» (coupe, sleepin carriage) in the «back» direction 20% Between
(newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w 1 the message with the countries-par 1 Depending on the terms of sale	2 In dependence from location sea (reserved seat) R of Moldova – 709 Belarusian Railw Between Russia and Moldo	ats tailway ays - 10% tooperation 3 At the ther of th 25% carri Betw	Special fares, d are valid throu e same time redemption e whole compartment (coupe, sleeping age)	At the same time registration of travel cards documents «there» and back» (coupe, sleepin carriage) in the «back» direction 20%
(newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w in the message with the countries-par the m	2 In dependence from location sea (reserved seat) R of Moldova – 709 Belarusian Railw Between	ats At the cooperation r 2018 At the the r callway ays – 10% Betw Russ	Special fares, d are valid throu e same time edemption e whole compartment (coupe, sleeping age) een ia and Latvia	At the same time registration of travel cards documents «there» and back» (coupe, sleepin carriage) in the «back» direction 20% Between
(newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w to the message with the countries-par 1 Depending on the terms of sale 10 to 58% 15–20% between Russia and Belarus 15–20% between Russia and Belarus 10–15% between Russia and Estonia 10–25% between Russia and Lithuania	ithin the two-way c rticipants MGMT fo 2 In dependence from location sea (reserved seat) R of Moldova – 709 Belarusian Railw Between Russia and Moldo Between	ats At the cooperation r 2018 At the the r callway ays – 10% Betw Russ	Special fares, d are valid throu e same time edemption e whole compartment (coupe, sleeping age)	At the same time registration of travel cards documents «there» and back» (coupe, sleepin carriage) in the «back» direction 20% Between
(newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w the message with the countries-par 1 Depending on the terms of sale 10 to 58% 15–20% between Russia and Belarus 15–20% between Russia and Belarus 10–15% between Russia and Lithuania 10–25% between Russia and Lithuania 10–15% between Russia and Latvia	An and the two-way of two-wa	cooperation or 2018 ats Railway ays – 10% Betw Russ JS Ln Disc	Special fares, d are valid throu e same time edemption e whole compartment (coupe, sleeping age) een ia and Latvia 2018 ounts and marketing	4 At the same time registration of travel cards documents «there» and back» (coupe, sleepin carriage) in the «back» direction 20% Between Russia and Belarus
(newly wedded couples, valid for one month) YSTEM OF DISCOUNTS IN THE INTER iscounts for individual passengers w the message with the countries-par the message with the countries-par Depending on the terms of sale 10 to 58%	An and the two-way of two-wa	cooperation ir 2018 ats tailway ays – 10% JS Ln Disc with	Special fares, d are valid throu e same time redemption e whole compartment (coupe, sleeping age) reen ia and Latvia 2018 ounts and marketing countries participat	4 At the same time registration of travel cards documents «there» and back» (coupe, sleepin carriage) in the «back» direction 20% Between Russia and Belarus

In a message with Kyrgyzstan increased the size of discounts

Company Profile

Development Strateģy

Performance Overview

Corporate Governance

Sustainable Development